

State Bar of Arizona

2025 Budget

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**State Bar of Arizona
Summary Statement of Activities
2025 Budget**

	2022 Actual	2023 Actual	2024 Budget	2025 Budget
SUPPORT AND REVENUE				
<i>Membership Fees</i>	<i><u>\$11,285,315</u></i>	<i><u>\$11,258,281</u></i>	<i><u>\$11,290,400</u></i>	<i><u>\$11,622,577</u></i>
<i>Program Service Revenue</i>				
Regulatory	174,901	173,506	159,359	159,502
Compliance	1,133,731	1,170,889	1,159,750	1,265,550
Professional development	5,350,503	5,233,843	5,257,812	5,187,457
Lawyer referral services	0	0	0	0
<i>Subtotal Program Service Revenue</i>	<i><u>6,659,135</u></i>	<i><u>6,578,238</u></i>	<i><u>6,576,921</u></i>	<i><u>6,612,509</u></i>
<i>Other Revenue</i>				
Rental income	569,351	595,237	657,632	637,763
Other revenue	347,999	391,487	487,338	475,317
TOTAL SUPPORT AND REVENUE	<u>18,861,799</u>	<u>18,823,243</u>	<u>19,012,291</u>	<u>19,348,166</u>
EXPENSES				
Personnel Costs	9,985,468	10,481,816	10,839,743	11,248,190
Depreciation	622,402	607,087	691,575	677,454
Other expenses	6,583,435	6,320,122	7,195,450	7,342,164
TOTAL EXPENSES	<u>17,191,305</u>	<u>17,409,025</u>	<u>18,726,768</u>	<u>19,267,808</u>
CHANGE IN NET ASSETS	<u>\$1,670,494</u>	<u>\$1,414,218</u>	<u>\$285,523</u>	<u>\$80,358</u>

**State Bar of Arizona
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	2022 Actual	2023 Actual	2024 Budget	2025 Budget
SUPPORT AND REVENUE				
<u>Membership Fees</u>				
Active	\$9,180,991	\$9,211,866	\$9,229,158	\$9,514,429
Inactive	1,202,972	1,121,930	1,149,165	1,141,165
Membership fees penalties	393,400	373,435	382,346	390,000
Sections	327,585	330,125	326,713	323,030
Board of Legal Specializations	90,350	88,000	92,000	92,000
Admission on motion	90,018	132,925	111,018	161,953
<i>Subtotal Member Fees</i>	<i>11,285,315</i>	<i>11,258,281</i>	<i>11,290,400</i>	<i>11,622,577</i>
<u>Program Service Revenue</u>				
<u>Regulatory</u>				
Judgement receipts	67,987	96,619	84,000	85,500
Professional services	65,866	45,325	46,050	52,200
Reinstatement fees	13,842	7,794	7,100	7,100
Trust account ethics program	8,200	4,700	9,000	7,200
Miscellaneous revenue	19,006	19,068	13,209	7,502
<i>Subtotal Regulatory</i>	<i>174,901</i>	<i>173,506</i>	<i>159,359</i>	<i>159,502</i>
<u>Compliance</u>				
Board of Legal Specializations	29,450	39,700	40,300	40,300
Pro Hac Vice fees	572,256	590,615	577,320	648,000
Reinstatement fees	10,266	11,986	11,080	11,200
MCLE-late fees	500,124	508,138	510,000	516,000
Miscellaneous revenues	21,635	20,450	21,050	50,050
<i>Subtotal Compliance</i>	<i>1,133,731</i>	<i>1,170,889</i>	<i>1,159,750</i>	<i>1,265,550</i>

**State Bar of Arizona
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	2022 Actual	2023 Actual	2024 Budget	2025 Budget
<i><u>Professional Development</u></i>				
Continuing legal education	2,653,250	2,794,341	2,648,940	2,605,669
Convention	571,562	535,584	673,440	686,429
Publications	369,236	248,329	247,004	225,851
Advertising sales	1,204,616	1,138,521	1,195,820	1,115,696
Arizona Attorney magazine	13,813	11,008	13,639	14,784
Sections meetings and conferences	165,960	163,160	196,437	198,877
Contributions and sponsorships	120,368	125,362	89,110	117,050
Membership benefits	98,238	95,468	100,594	100,875
Miscellaneous revenues	153,458	122,071	92,828	122,226
<i>Subtotal Professional Development</i>	<i>5,350,503</i>	<i>5,233,843</i>	<i>5,257,812</i>	<i>5,187,457</i>
<i><u>Access to Justice</u></i>				
Lawyer referral services	0	0	0	0
<i>Subtotal Access To Justice</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Subtotal Program Service Revenue</i>	<i>6,659,135</i>	<i>6,578,238</i>	<i>6,576,921</i>	<i>6,612,509</i>
<i><u>Other Revenue</u></i>				
Rental income	569,351	595,237	657,632	637,763
Other revenue	347,999	391,487	487,338	475,317
TOTAL SUPPORT AND REVENUE	18,861,799	18,823,243	19,012,291	19,348,166

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	2022 Actual	2023 Actual	2024 Budget	2025 Budget
EXPENSES				
Salaries and wages	8,090,182	8,400,620	8,639,908	8,907,381
Employee benefits	1,289,219	1,455,315	1,521,606	1,662,118
Payroll taxes	606,067	625,882	678,229	678,691
Accounting fees	48,655	58,635	66,100	95,570
Advertising & promotion	48,611	44,722	51,666	38,634
Bad debt	2,083	2,997	0	0
Bank/Credit card fees	359,369	355,623	300,418	342,658
Conferences, conventions and meetings	1,469,593	1,113,564	1,390,801	1,503,029
Contract labor	27,256	0	10,800	11,000
Contributions	123,611	138,638	140,391	154,565
Depreciation	622,402	607,087	691,575	677,454
Information technology	884,778	899,898	1,034,316	1,005,647
Insurance	142,943	150,532	157,709	169,449
Interest expense	0	0	0	0
Legal fees	76,308	58,454	127,680	122,836
Member research tool	80,004	80,004	80,004	80,004
Occupancy	823,152	765,761	855,468	868,158
Office expense	794,312	893,226	964,881	984,888
Office of Presiding Disciplinary Judge	773,263	832,199	845,221	819,980
Professional services	402,044	395,221	418,208	401,229
Publications	100,601	61,772	56,568	59,889
Sponsorship expense	36,714	30,890	36,050	47,200
Training and development	148,043	158,933	266,153	231,032
Travel	40,618	62,959	103,676	115,031
UBIT taxes	66,338	54,425	51,000	60,000
Other expenses	135,140	161,667	238,340	231,365
TOTAL EXPENSES	17,191,305	17,409,025	18,726,768	19,267,808
CHANGE IN NET ASSETS	\$1,670,494	\$1,414,218	\$285,523	\$80,358